



Windsor Academy Trust

Pay Policy	
Responsible Committees:	People and Culture and Finance Committees
Date revised by Board of Directors:	21 September 2023
Implementation Date:	21 September 2023
Next review date:	September 2024

Appendices	
Appendix A	Academy Staffing Structure
Appendix B	Teacher Pay Scales and Allowances
Appendix C	Appeal Procedure
Appendix D	Professional Career Stage level Descriptors for Teachers
Appendix E	Professional Services Staff Pay Scales

Subject to final publication of STPCD 2023 and NJC 2023 Pay Award

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Appendix A – Staffing Structure 2022/2023
Appendix B – Teacher Pay Scales and Allowances 2021/2022 2022/2023
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Appendix E – Professional Services Staff Pay Scales 2021/22 2022/2023

1. Introduction

- 1.1 Windsor Academy Trust (WAT) seeks to ensure that staff are valued and receive proper recognition and remuneration for their work and their contribution to school life.
- 1.2 This policy provides a clear framework for the management of pay and grading for all staff employed in the Trust, excluding any staff whose pay is not determined by the Trust.
- 1.3 This policy is based on a consistent approach to pay across WAT. Pay decisions will take account of the resources available and the staffing structure will support the WAT Plan (central) and School Improvement Plan (schools). WAT will exercise its discretionary powers using fair, transparent and objective criteria in order to secure a consistent approach in school pay decisions.
- 1.4 In adopting this policy, the aim of WAT is to:
- Maximise the quality of teaching and learning
 - Support the relevant improvement/development plan and recent self-evaluation
 - Support the recruitment and retention of a high quality workforce
 - Enable the academy to recognise and reward staff appropriately for their contributions to the school
 - Ensure that decisions on pay are managed in a fair, just and transparent way.
- 1.5 WAT recognises the requirement that all teacher pay progression decisions must be linked to the annual appraisal of performance. The procedures set out in this policy seek to ensure that this is achieved in a fair, equitable and transparent way.
- 1.6 The staffing structure will be published as an appendix to this policy (Appendix A). Any subsequent changes to the staffing structure will be subject to consultation as appropriate.

Definitions:

Chief Executive means the Chief Executive of WAT.

Headteacher refers to all or any of the Headteachers and Executive Head Teachers at all or any of the academies within WAT.

Leadership Team refers to any member of the Leadership Group as defined by the School Teachers' Pay and Conditions Document, or a senior member of staff with responsibility for professional services staff.

Local Advisory Body (LAB) is a key mechanism for local accountability for each academy.

Board of Directors/Directors means the Directors of WAT.

Pay Committee is the Committee established by the Board of Directors.

Appraiser is the person who carries out the formal assessment of an employee's performance.

Appeals Panel will consist of no less than two Directors who were not involved in the original determination by the Pay Committee.

2. Responsibilities

- 2.1 The Board is responsible for maintaining fair, consistent and objective policy and procedures for matters relating to pay. Within each academy, the Headteacher has overall responsibility for the internal organisation, implementation, control and management of the Pay Policy. This is subject to the monitoring and oversight undertaken by the WAT Executive team and through governance arrangements.
- 2.2 The Appraisers will make a pay recommendation as part of the annual appraisal process. The Headteachers/Executive Team will moderate these and forward their recommendations to the Chief Executive. The Chief Executive will review and report the recommendations to the Pay Committee.
- 2.3 The Board delegates authority to the Pay Committee to make the final decisions about whether or not to accept a pay recommendation, having regard to the appraisal report and taking into account advice from the Chief Executive.
- 2.4 These responsibilities are exercised within the constraints of the academy's locally approved budget, in accordance with each academy's financial and improvement plans and the requirements of employment legislation.

PART A – TEACHERS' PAY

3. Pay Scales

- 3.1 The School Teachers' Pay and Conditions Document ("the Document") gives a national minimum and maximum for the pay ranges for Unqualified Teachers, Main Scale Teachers, Upper Pay Range Teachers, Leading Practitioners and the Leadership Group. The Board determines the pay scales and will review them on an annual basis. The values of the pay scales adopted by the Board are shown in Appendix B of this policy.
- 3.2 Teachers employed on an ongoing basis by WAT but who work less than a full working day or week are deemed to be part-time. Part-time staff are paid a proportion of the pay that would be appropriate if they were full-time. This also applies to allowances (except TLR 3).

4. Salary Reviews

- 4.1 All teaching staff salaries, including those on Leadership Group pay ranges will be reviewed annually to take effect from 1 September, backdated as appropriate. The Board will endeavour to complete the pay reviews as follows:
 - Teachers by 30 November
 - Headteachers by 30 November
 - Central Team by 30 November
 - Chief Executive and Executive Team by 31 December.
- 4.2 Prior to making a salary recommendation to the Pay Committee, the Headteacher (or Appraiser where appropriate) will verbally inform the employee of their recommendations. Whilst there is no right of appeal to the Headteacher's recommendation, if the employee does not agree with the recommendation to be made, then they should in the first place seek to resolve the matter informally through discussion with the appraiser/Headteacher within 5 working days of being advised of their recommendation. The informal discussion should include the rationale for the recommendation to be made. Notes of the discussion will be taken and shared with the employee.
- 4.3 The employee will be notified in writing of the decision made by the Pay Committee and their right of appeal and will be followed up in their annual written statement (usually in November each year). The Pay Appeal Procedure Appendix C will be followed.

- 4.4 All teaching staff will be provided with an annual written statement setting out their salary and any other financial benefits to which they are entitled. A copy will be retained on their personnel file.
- 4.5 Reviews may take place at other times of the year to reflect any changes in circumstances or job description that lead to a change in the basis for calculating an individual's pay.

5. Pay Determinations on Appointment

- 5.1 Where a position becomes vacant, WAT will review the existing pay range (if applicable) prior to recruitment to establish whether this is appropriate for the post in question.
- 5.2 The starting salary will be by negotiation following consideration of previous experience. In making such decisions, WAT may take into account a range of factors, including:
- The nature of the post;
 - The level of qualifications, skills and experience required;
 - Market conditions;
 - The wider Trust context

Leadership Group Posts (Headteachers, Deputy and Assistant Headteachers)

- 5.3 The pay ranges for the Headteachers, Deputy Headteachers and Assistant Headteachers will be determined in accordance with the criteria specified in the Document and ensuring fair pay relativities as appropriate.
- 5.4 The pay range will be reviewed whenever:
- there is a proposal to appoint a new Headteacher, Deputy or Assistant Headteacher;
 - it becomes necessary to amend the group size because of a change in pupil numbers or where the post holder becomes accountable for more than one school on a permanent basis; or
 - where it is necessary in order to reflect significant change in responsibilities of the post; or
 - take into consideration recruitment and retention
- 5.5 Acting allowances are payable to teachers who are assigned and carry out the duties of head, deputy head or assistant head in accordance with the Document. WAT will, within a four week period of the commencement of acting duties, determine whether or not the acting post holder will be paid an allowance. In the event of a planned and prolonged absence, an acting allowance will be agreed in advance and paid from the first day of absence.
- 5.6 Any teacher who carries out the duties of Head, Deputy Head, or Assistant Head, for a period of four weeks or more, will be paid at an appropriate point of the Head's ISR, Deputy Head range or Assistant Head range. Payment will be backdated to the commencement of the duties.

WAT Lead Practitioner Posts

- 5.7 Additional duties will be set out in the job description and will include:
- A leadership role in developing, implementing and evaluating policies and practices across the Trust that contribute to school improvement;
 - The improvement of teaching within the wider school community which impacts significantly on student progress;
 - Improving the effectiveness of staff and colleagues, particularly in relation to specific areas such as Teaching and Learning
- 5.8 WAT Lead Practitioner roles may be remunerated with a WAT Allowance as set out in Paragraphs 7.15 and 7.16 or through appointment onto the Leadership Group Scale.

Classroom Teacher Posts

- 5.9 The pay range to be used to determine pay on appointment for qualified teachers is either the main pay range or upper pay range as set out in Appendix B.
- 5.10 Unqualified teachers will be paid on the appropriate unqualified pay range as set out in Appendix B. The unqualified pay range overlaps with the main pay range and therefore WAT will take account of the professional skill level descriptors for those teachers in setting the relevant expectations for an unqualified teacher paid at this level.
- 5.11 A newly appointed unqualified teacher will be appointed at an appropriate point in the band determined by WAT according to their previous experience relevant to their role in the academy.

6. Pay Progression based on Performance

- 6.1 In WAT, all teachers can expect to receive regular, constructive feedback on their performance and are subject to annual appraisal that recognises their strengths, informs plans for their future development and helps to enhance their professional practice. The arrangements for the appraisal are set out in the WAT Appraisal Policy.
- 6.2 Decisions regarding pay progression will be made with reference to the teachers' appraisal reports and pay recommendations from the Headteacher/Chief Executive. In the case of Early Career Teachers, pay decisions will be made by means of the induction process.
- 6.3 Pay progression is not automatic and it will be possible for a 'no progression' determination to be made without recourse to the Capability Policy. However, those subject to formal capability proceedings during the appraisal review period may be deemed unsatisfactory performers and will not therefore meet the requirements for pay progression.
- 6.4 Where performance of post holders are below the expectations of WAT, consideration will be given as to whether it is appropriate to address this through the Appraisal or Capability Policy.
- 6.5 To be fair and transparent, assessments of performance will be properly rooted in evidence and will be aligned to the relevant career stage expectations as set out in Appendix D.
- 6.6 WAT will consider performance over a lesser period where a teacher has been absent for some or all of the relevant period (i.e. due to long term absence).

Pay Progression for Headteachers

- 6.7 The post holder must demonstrate sustained high quality of performance in respect of leadership and management and pupil progress, and is subject to a review of the totality of their performance as agreed with their appraiser as part of their annual appraisal before any pay increases can be awarded.
- 6.8 WAT may decide to award one point for sustained, high quality performance in line with expectations where the conditions stated in paragraph 6.5 have been satisfied. Alternatively, WAT may consider progression of more than one point where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 6.9 The ISR range may change at any time in order to retain a Headteacher. The new ISR range will not normally exceed the maximum of the school group size.

Pay Progression for Deputy and Assistant Headteachers

- 6.10 Deputy and Assistant Headteachers must demonstrate sustained high quality of performance in leadership and management and pupil progress, and is subject to a review of the totality of their performance as agreed with their appraiser as part of their annual appraisal before any pay increase can be awarded.
- 6.11 WAT may decide to award one point for sustained, high quality performance in line with expectations where the conditions stated in paragraph 6.5 has been satisfied. Alternatively, WAT may consider progression of more than one point where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 6.12 The ISR range may change at any time in order to retain the post holder. The new ISR range will not normally overlap with the Headteachers' ISR range.

Unqualified Teachers

- 6.13 Progression within the unqualified pay range will be subject to a review of the teachers' performance set against the annual appraisal review and the appropriate Teacher Standards. WAT may decide to award one increment for sustained high quality performance. For exceptional performance WAT may consider awarding two increments.

Main Scale Teachers

- 6.14 WAT has agreed to differentiate between bands within the teacher pay scales by the use of Professional Career Stage Level Descriptors which are detailed in Appendix D.
- 6.15 Progression between bands will be based on the teacher demonstrating, through performance appraisal that they meet the Teachers Standards and Professional Skills Level Descriptors for the next band. This must include evidence of working at the higher level for a minimum of one year.
- 6.16 Progression within a pay band will be subject to a review of the teachers' performance set against the annual appraisal objectives and the Teacher Standards. WAT will award one increment within the band for sustained high quality performance in line with school expectations. For exceptional performance WAT may consider awarding two increments.
- 6.17 On successful completion of the first year, an Early Career Teacher will have a minimum entitlement to be paid on pay point 2 of the main pay range.
- 6.18 WAT has determined that a teacher appointed as an Early Career Teacher would usually be expected to have progressed to Band B within 4 years of taking up their post. In circumstances where a teachers' performance is not at that level this will be addressed through the appropriate Appraisal and Capability Policies.
- 6.19 A teacher reaching the top of Band A would normally be expected to progress to the next band if they meet the criteria for the higher band, have successfully met their appraisal objectives and are recommended for progression by their appraiser.

Upper Pay Range Teachers

- 6.20 A teacher being considered for a move onto the Upper Pay Range (Band C) must be able to demonstrate that they are highly competent and have met the expectations as set out in the Professional Career Stage Level descriptors for Band C. Their contribution must show:

- Substantial and sustained achievement of objectives, appropriate skills and competence in all elements of the Teachers Standards; and
- Potential and commitment to undertake professional duties which make a wider contribution (which involves working with adults) beyond their own classroom

- 6.21 Requests for progression to Band C will be considered from qualified teachers who have been in Band B for one year or more and whose last two performance appraisals support their progression.
- 6.22 Requests must be submitted in writing to the Headteacher, together with relevant supporting evidence, at least one week prior to the annual appraisal meeting, for consideration in the same academic year.
- 6.23 For teachers on the Upper Pay Range, progression within this band would normally be considered after 2 years of sustained high quality performance or earlier where performance has exceeded school expectations.

7. Allowances and Payments

Teaching and Learning Responsibility Payment (TLRs)

- 7.1 TLRs are awarded to a classroom teacher for undertaking a sustained additional responsibility, for the purpose of ensuring the continued delivery of high-quality teaching and learning and for which the teacher is made accountable. Unqualified teachers may not be awarded TLRs.
- 7.2 The Headteacher must be satisfied that the teacher's duties include a significant responsibility that is not required of all classroom teachers and that:
- is focused on teaching and learning;
 - requires the exercise of a teachers' professional skills and judgement;
 - requires the teacher to lead, manage and develop a subject or curriculum area, or, to lead and manage student development across the curriculum;
 - has an impact on the educational progress of students other than the teachers' assigned classes or groups of students;
 - involves leading, developing and enhancing the teaching practice of other staff.
- 7.3 The values of the TLRs are set out in Appendix B.
- 7.4 Before awarding a TLR1, the Headteacher must be satisfied that the sustained, additional responsibility includes line management for a significant number of people.
- 7.5 WAT may award a fixed-term third TLR (TLR3) to a classroom teacher for clearly time limited school improvement projects, or one-off externally driven responsibilities (e.g. tutoring work undertaken during school hours). The duration of the TLR3 must be established from the outset and the annual value of an individual TLR3 will be between the ranges as set out in Appendix B.
- 7.6 A teacher cannot hold a TLR 1 and a TLR 2 concurrently, although a teacher in receipt of either a TLR1 or a TLR2 may also hold a concurrent TLR3.
- 7.7 If, whether as a result of a change to this policy or to the academy's staffing structure, or otherwise that the teacher's duties are no longer to include the significant responsibility for which the TLR was awarded; or that the significant responsibility merits a TLR of lower value, WAT will pay the teacher a safeguarded sum, for a period of up to three years in accordance with the Document.
- 7.8 Where the safeguard sum exceeds £500, the Headteacher will review the teacher's duties and allocate responsibilities appropriate and commensurate with the safeguarded sum.

Allowances for Unqualified Teachers

- 7.9 WAT may determine an additional allowance as appropriate to be paid to an unqualified teacher where it considers, in the context of its staffing structure that the teacher has:
- Taken on a sustained additional responsibility which:
 - i. Is focused on teaching and learning; and
 - ii. Requires the exercise of a teacher's professional skills and judgement; or
 - Qualifications or experience which bring added value to the role being undertaken

Recruitment and Retention

- 7.10 WAT reserves its right to exercise its discretion to award recruitment and retention incentives and benefits. WAT will determine what payments, financial assistance, support or benefits will be awarded to recruit and retain teachers and any conditions attached to them.
- 7.11 Incentives and benefits may be awarded as a lump sum or over a fixed period. WAT will make it clear at the outset the expected duration of any such incentives and benefits, and the review date after which they may be withdrawn.
- 7.12 A regular review will be conducted of any incentives and benefits awarded.
- 7.13 Headteachers, may not be awarded payments under paragraphs 7.10 and 7.11 other than a reimbursement of reasonably incurred housing or relocation costs. All other recruitment and retention considerations in relation to Headteachers, including non-monetary benefits, will be taken into account when determining the pay range.

Additional Payments

- 7.14 WAT may make payments as they see fit to a teacher, other than a Headteacher in respect of:
- Continuing professional development undertaken outside the school day;
 - Activities relating to the provision of initial teacher training as part of the ordinary conduct of the school;
 - Participation in out-of-school hours learning activity agreed between the teacher and the headteacher or, in the case of the headteacher, between the headteacher and the Chief Executive;
 - Additional responsibilities and activities due to, or in respect of, the provisions of services by the headteacher relating to the raising of educational standards to one or more additional schools.

WAT Allowance

- 7.15 WAT may determine a WAT allowance as appropriate to be paid to teaching staff, including leadership where it considers additional Trust-Wide responsibilities have been added to the post holder's substantive duties.
- 7.16 A WAT allowance may be awarded as a permanent allowance or over a fixed period.

8. Supply Teachers

- 8.1 Teachers employed by WAT on a short notice or supply basis will have their pay determined in line with the arrangements outlined in this policy in the same way as other teachers.
- 8.2 Teachers employed other than those contracted through a supply agency:

- Will be paid on a daily basis will have their salary assessed as an annual amount divided by 195. For temporary teachers on short notice this will be multiplied by the number of days to be worked.
- Teachers who work less than a full day will be hourly paid and will have their salary calculated by dividing the annual salary by 1265 to give an hourly rate.

8.3 A short notice teacher who is employed by WAT throughout a consecutive period of 12 months will not be paid any more in respect of that period than they would have if they had been in regular employment during that period.

PART B – PROFESSIONAL SERVICES STAFF PAY

9. Pay Scales

9.1 The National Joint Council (NJC) for Local Government Services gives the national pay ranges for Professional Services staff. The Board determines the pay scales and will review them on an annual basis. The values of the pay scales adopted by the Board are shown in Appendix E of this policy.

9.2 Professional Services Staff employed who work less than a full working day or week are deemed to be part-time. Part-time staff are paid a proportion of the pay that would be appropriate if they were full-time. This also applies to allowances.

10. Pay Determinations on Appointment

10.1 Where a position becomes vacant, WAT will review the existing job description and arrange for job evaluation of the post (if applicable) prior to the recruitment to establish whether the grade is appropriate for the post in question.

10.2 WAT will normally appoint to the minimum of the grade unless the person appointed was previously paid under the same conditions of service at a higher salary, in which case the salary offered on appointment may be equivalent to the previous salary, but not exceeding the maximum of the grade.

10.3 Exceptionally, WAT may also consider appointing above the minimum of the grade where market conditions, previous experience and/or qualifications or previous salary justify so doing, within the overall grade of the post.

11. Incremental Progression

11.1 Staff, subject to satisfactory performance, progress by annual increments to the maximum of the grade for the post.

11.2 Subject to the above, automatic incremental progression will take place on 1 September each year, unless the post holder is on Grade 10 and above, in which case pay progression will be subject to a review of the post holder's performance set against the annual appraisal review and the appropriate Professional Standards (where applicable).

11.3 For post holders on Grade 10 and above, Paragraphs 16.3 to 16.5 and Section 19 will apply.

11.4 WAT may consider progression of more than one increment/point where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.

11.5 Where performance of post holders are below the expectations of WAT, consideration will be given as to whether it is appropriate to address this through the Appraisal or Capability Policy.

- 11.6 All professional services staff can expect to receive regular, constructive feedback on their performance and are subject to an annual appraisal that recognises their strengths, informs plans for their future development and helps to enhance their professional practice. The arrangements for professional services staff appraisal are set out in the appraisal policy.

12. Allowances and Payments

Acting Up Allowance

- 12.1 Where a member of staff covers the full range of duties of a higher graded post for a period of 4 weeks or more, WAT will pay that member of staff at the appropriate point on the higher grade (normally the minimum point) for the period of acting up.
- 12.2 In the event of a planned and prolonged absences, the acting up allowance will be agreed in advance and paid from the first day.

Rewarding Additional Duties

- 12.3 Where a member of staff is covering some, but not all of the duties of the higher graded post, WAT will consider an additional payment or WAT Allowance, taking account of the proportion of higher graded work undertaken. In exceptional circumstances WAT may wish to recognise this additional work through the award of a temporary additional increment within the current grade.

Working Additional Hours

- 12.4 Where a member of staff (up to Grade 9) is required to meet a short term excessive workload, to undertake essential tasks within a defined timescale, WAT may give prior approval to the member of staff to work additional hours at their normal hourly rate or to be paid at agreed overtime rates where the weekly hours worked exceed the standard hours for a relevant full time member of staff. No additional hours/overtime will be paid without prior agreement of the Headteacher or Chief Executive.

Recruitment and Retention

- 12.5 WAT reserves its right to exercise its discretion to award recruitment and retention incentives and benefits. WAT will determine what payments, financial assistance, support or benefits will be awarded to recruit and retain support staff and any conditions attached to them.
- 12.6 Incentives and benefits may be awarded as a lump sum or over a fixed period. WAT will make it clear at the outset the expected duration of any such incentives and benefits, and the review date after which they may be withdrawn.
- 12.7 A regular review will be conducted of any incentives and benefits awarded.

WAT Allowance

- 12.8 WAT may determine a WAT allowance as appropriate to be paid to staff where it considers additional Trust-Wide responsibilities have been added to the post holder's substantive duties.
- 12.9 A WAT allowance may be awarded as a permanent allowance or over a fixed period.

13. Regrades

- 13.1 Where job descriptions have evolved over time and are significantly different to the original job description evaluated, it may be necessary to re-assess the grade. If this is the case a job evaluation will be carried out by the Trust's HR provider. This may or may not result in a change to staff pay and will be dependent on the outcome of the job evaluation.

PART C – EXECUTIVE AND CENTRAL TEAM PAY

14. Pay Scales

- 14.1 The Board determines the pay scales and will review them on an annual basis. The values of the pay scales adopted by the Board are shown in Appendix B and E of this policy.
- 14.2 Staff employed who work less than a full working day or week are deemed to be part-time. Part-time staff are paid a proportion of the pay that would be appropriate if they were full-time. This also applies to allowances.

15. Pay Determinations on Appointment

- 15.1 Where a position becomes vacant, WAT will review the existing job description and arrange for a job evaluation of the post (if applicable) prior to the recruitment to establish whether the grade is appropriate for the post in question. Where job evaluation is not appropriate (e.g. due to the seniority or specialist nature of the role), a benchmarking process will be undertaken along with obtaining other data from relevant sources to establish an appropriate salary range.
- 15.2 WAT will normally appoint to the minimum of the grade unless the person appointed was previously paid under the same conditions of service at a higher salary, in which case the salary offered on appointment may be equivalent to the previous salary, but not exceeding the maximum of the grade/range.
- 15.3 Exceptionally, WAT may also consider appointing above the minimum of the grade or outside of the pay scales where market conditions, previous experience and/or qualifications or previous salary justify so doing, within the overall grade/range of the post.

16. Incremental / Pay Progression

- 16.1 Staff, subject to satisfactory performance, progress by annual increments to the maximum of the grade/range for the post.
- 16.2 Subject to the above, automatic incremental progression will take place on 1 September each year, unless the post holder is on Grade 10 and above, in which case pay progression will be subject to a review of the post holder's performance set against the annual appraisal review and the appropriate Professional Standards (where applicable). If the post holder is under School Teachers Pay and Conditions, Section 6 of this policy will apply.
- 16.3 WAT may decide to award one increment for sustained, high quality performance. Alternatively WAT may consider progression of more than one increment where performance has exceeded expectations for that level of post and/or where all objectives have been exceeded as part of the appraisal review.
- 16.4 It will be possible for a 'no progression' determination to be made without recourse to the Capability Policy. However, those subject to formal capability proceedings during the appraisal review period will be deemed unsatisfactory performers and will not therefore meet the requirements for pay progression.
- 16.5 Where performance of post holders are below the expectations of WAT, consideration will be given as to whether it is appropriate to address this through the Capability Policy.
- 16.6 All Executive and Central Team staff can expect to receive regular, constructive feedback on their performance and are subject to an annual appraisal that recognises their strengths, informs plans for their future development and helps to enhance their professional practice. The arrangements for appraisal are set out in the appraisal policy.

17. Allowances and Payments

Acting Up Allowance

- 17.1 Where a member of staff covers the full range of duties of a higher graded post for a period of 4 weeks or more, WAT will pay that member of staff at the appropriate point on the higher grade (normally the minimum point) for the period of acting up.
- 17.2 In the event of a planned and prolonged absence, the acting up allowance will be agreed in advance and paid from the first day.

Rewarding Additional Duties

- 17.3 Where a member of staff is covering some, but not all of the duties of the higher graded post, WAT will consider an additional payment or WAT Allowance, taking account of the proportion of higher graded work undertaken.
- 17.4 In exceptional circumstances WAT may wish to recognise this additional work through the award of an additional increment within the current grade.

Working Additional Hours

- 17.5 Where a member of staff (up to Grade 9) is required to meet a short term excessive workload, to undertake essential tasks within a defined timescale, WAT may give prior approval to the member of staff to work additional hours at their normal hourly rate or to be paid at agreed overtime rates where the weekly hours worked exceed the standard hours for a relevant full time member of staff. No additional hours/overtime will be paid without prior agreement of the Chief Executive or the Executive team.

Recruitment and Retention

- 17.6 WAT reserves its right to exercise its discretion to award recruitment and retention incentives and benefits. WAT will determine what payments, financial assistance, support or benefits will be awarded to recruit and retain support staff and any conditions attached to them.
- 17.7 Incentives and benefits may be awarded as a lump sum or over a fixed period. WAT will make it clear at the outset the expected duration of any such incentives and benefits, and the review date after which they may be withdrawn.
- 17.8 A regular formal review will be conducted of any incentives and benefits awarded.

WAT Allowance

- 17.9 WAT may determine a WAT allowance as appropriate to be paid to Executive and Central Team staff where it considers additional Trust-Wide responsibilities have been added to the post holder's substantive duties.
- 17.10 A WAT allowance may be awarded as a permanent allowance or over a fixed period.

18. Regrades

- 18.1 Where job descriptions have evolved over time and are significantly different to the original job description evaluated, it may be necessary to re-assess the grade. If this is the case a job evaluation will be carried out by the Trust's HR provider. This may or may not result in a change to staff pay and will be dependent on the outcome of the job evaluation.

19. Pay Appeals Procedure (Grade 10 and above)

- 19.1 Prior to making a salary recommendation to the Pay Committee, the Chief Executive (or Appraiser where appropriate) will verbally inform the employee of their recommendations. Whilst there is no right of appeal to the Chief Executive's recommendation, if the employee does not agree with the recommendation to be made, then they should in the first place seek to resolve the matter informally through discussion with the appraiser/Chief Executive within 5 working days of being advised of their recommendation notification of the decision. The informal discussion should include the rationale for the recommendation to be made. Notes of the discussion will be taken and shared with the employee.
- 19.2 The employee will be notified in writing of the decision made by the Pay Committee and their right of appeal. The Pay Appeal Procedure (Appendix C) will be followed.

Appendix A: Staffing Structure 2023/2024

(Insert Academy whole school staffing structure (Organogram, do not include names, job titles only))

Appendix B: Teacher Pay Scales and Allowances for 2022/2023 and proposed for 2023/2024 (due to be signed off by Parliament in November 2023) The final agreement will be backdated to 1st September 2023

Grade	Spine Point		
		01-Sep-22	01-Sep-23
Unqualified UQT	UQ1	19,340	20,597
	UQ2	21,559	22,960
	UQ3	23,777	25,323
	UQ4	25,733	27,406
	UQ5	27,954	29,771
	UQ6	30,172	32,133
Main Pay Range - MPR	M1	28,000	30,000
	M2	29,800	31,737
	M3	31,750	33,814
	M4	33,850	36,051
	M5	35,990	38,330
	M6	38,810	41,333
Upper pay range UPR	U1	40,625	43,266
	U2	42,131	44,870
	U3	43,685	46,525
Teaching & Learning Responsibility - TLR	1D	14,732	15,690
	1C	12,744	13,572
	1B	10,711	11,407
	1A	8,706	9,272
	2C	7,368	7,847
	2B	5,156	5,491
	2A	3,017	3,214
	3	600-2975	639-3169
SEN	SEN1	2,384	2,539
WAT Additionality Allowance	1	2,000	2,000
	2	4,000	4,000
	3	6,000	6,000
Lead Practitioner	LP1	44,523	47,417
	LP2	45,639	48,606
	LP3	46,779	49,819
	LP4	47,942	51,058
	LP5	49,137	52,331
	LP6	50,368	53,642
	LP7	51,725	55,087
	LP8	52,918	56,358
	LP9	54,240	57,765
	LP10	55,633	59,249
	LP11	57,076	60,786
	LP12	58,392	62,187
	LP13	59,851	63,741
	LP14	61,343	65,330
	LP15	62,870	66,956
	LP16	64,541	68,737
	LP17	66,023	70,314
	LP18	67,685	72,085

Leadership Lead Practitioner L1 - L18 Group 1 L6-L18 Group 2 L8-L21 Group 3 L11 - L24 Group 4 L14 - L27 Group 5 L18 - L31 Group 6 L21 - L35 Group 7 L24 - L39 Group 8 L28 - L43	L1	44,305	47,185
	L2	45,414	48,365
	L3	46,548	49,573
	L4	47,706	50,807
	L5	48,894	52,072
	L6	50,122	53,380
	L7	51,470	54,815
	L8	52,659	56,081
	L9	53,972	57,480
	L10	55,359	58,957
	L11	56,796	60,487
	L12	58,105	61,882
	L13	59,557	63,428
	L14	61,042	65,009
	L15	62,560	66,626
	L16	64,224	68,399
	L17	65,699	69,969
	L18	67,350	71,728
	L19	69,022	73,508
	L20	70,732	75,330
	L21	72,483	77,194
	L22	74,282	79,111
	L23	76,122	81,070
	L24	78,010	83,080
	L25	79,948	85,145
	L26	81,926	87,251
	L27	83,956	89,413
	L28	86,039	91,632
	L29	88,170	93,901
	L30	90,364	96,238
	L31	92,596	98,615
	L32	94,898	101,066
	L33	97,255	103,577
	L34	99,660	106,138
	L35	102,137	108,776
	L36	104,665	111,468
	L37	107,267	114,239
	L38	109,921	117,066
	L39	112,601	119,920
	L40	115,410	122,911
	L41	118,293	125,982
	L42	121,257	129,139
	L43	123,057	131,056

Appendix C: Pay Appeals Procedure

1. The employee may appeal against the decision of the Pay Committee within ten working days of receipt of the determination by notifying the Chair of the Pay Committee in writing of the reasons for the appeal, which must fall within one or more of the following:

That the recommendation:

- Incorrectly applied the provision of this policy
 - Failed to have proper regard for statutory guidance
 - Failed to take proper account of relevant evidence
 - Took account of irrelevant or inaccurate evidence
 - Was biased, or otherwise unlawfully discriminated against the employee
2. The Chair of the Pay Committee will arrange an appeal meeting as soon as practicable upon receipt of the written grounds of appeal and give the employee an opportunity to make representations in person to the Appeal Panel.
 3. The employee may be accompanied at the appeal meeting by a work colleague or trade union representative.
 4. The decision of the appeal panel will be given in writing within 5 working days, and where the appeal is rejected will include a note of the evidence considered and the reasons for the decision. The decision is final and there is no recourse to the staff grievance procedure.
 5. The appeal meeting shall be conducted as follows:
 - a) Introductions
 - b) Explanations of process/agenda to be followed
 - c) Employee to put present their grounds of appeal
 - d) Chief Executive or Headteacher may ask questions of the employee
 - e) Appeal Panel and/or EPM HR Adviser may ask questions of the employee
 - f) Chief Executive or Headteacher to present rationale / respond to grounds of appeal
 - g) Employee may ask questions of Chief Executive or Headteacher
 - h) Appeal Panel and/or EPM HR Adviser may ask questions of Chief Executive or Headteacher
 - i) Opportunity for Employee to sum up
 - j) Opportunity for Chief Executive or Headteacher to sum up

k) Appeal Panel will adjourn for consideration of all the information provided and will confirm the decision in writing within 5 working days

Appendix D: WAT Professional Career Stage Level Descriptors for Teachers

		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
Set high expectations which inspire, motivate and challenge pupils	1.1	Teaching is at least adequate and is often good	Teaching over time is at least adequate and is often good	Teaching over time is consistently good	Teaching over time is consistently good	Teaching over time is consistently good. Some elements are outstanding	Teaching over time is consistently good. Most elements are outstanding	Teaching is outstanding	Teaching over time is consistently outstanding	Teaching over time is consistently outstanding
Promote good progress and outcomes by pupils	1.2	Able to make at least expected progress	Able to make at least expected progress and some pupils make good or better progress	Able to make at least expected progress and some pupils make good or better progress	Able to make good progress and some pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and some pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and some pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and many pupils make significant progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and most pupils make rapid progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors	Able to make good progress and vast majority of pupils make rapid progress Improve the progress of pupils across a subject area in the School taking account of any underperforming groups and impacting factors

Demonstrate good subject and curriculum knowledge	1.3	Continue to develop subject knowledge following and adapting to SIP Effectively plan all lessons	Continue to develop subject knowledge following and adapting to SIP Effectively plan all lessons	Further to develop subject knowledge to reflect new initiatives and SIP Effectively plan all lessons and develop personalised learning opportunities	Further develop subject knowledge to reflect new initiatives and SIP Effectively plan all lessons and develop personalised learning opportunities	Further develop subject knowledge to reflect new initiatives and contribute to SIP Effectively plan all lessons and develop personalised learning opportunities	Understand progression of subject knowledge across the key stages with ref to current teaching commitment Effectively plan all lessons and develop personalised learning opportunities to maximise pupil progression	Secure knowledge and understanding in all subject areas leading on training where appropriate Proactively monitor planning and work scrutinies to ensure continued progress across year groups Provide support for staff when planning.	Proactively share subject knowledge expertise with colleagues in order to develop School understanding of current initiatives Proactively monitor planning and work scrutinies to ensure continued progress across year groups	Proactively share subject knowledge expertise with colleagues in order to develop School understanding of current initiatives Proactively monitor planning and work scrutinies to ensure continued progress across year groups
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		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
								Lead whole School training in new initiatives and evaluate staff feedback	Provide support for staff when planning. Lead training in new initiatives and evaluate staff feedback	Proactively and independently lead training Analyse impact of new initiatives and develop new strategies impacting across the whole School

Plan and teach well structured lessons	1.4	<p>Lessons planned thoroughly with clear learning outcomes</p> <p>Able to develop a personalised, challenging and enjoyable curriculum</p>	<p>Lessons planned thoroughly planned with clear learning outcomes</p> <p>Able to develop a personalised, challenging and enjoyable curriculum</p>	<p>Lessons planned thoroughly with clear learning outcomes</p> <p>Able to plan and/or adapt and deliver a high quality challenging and enjoyable curriculum</p>	<p>Use assessment information to inform and adapt plans so that lessons are well paced, appropriately pitched and matched to need</p> <p>Able to plan and/or adapt and deliver a high quality challenging and enjoyable curriculum</p>	<p>Use assessment information to inform and adapt plans so that lessons are well paced, appropriately pitched and matched to need</p> <p>Able to plan and/or adapt and deliver a high quality challenging and enjoyable curriculum</p>	<p>Use a range of strategies to ensure pace, progression and an appropriate match to the needs of the children.</p> <p>Support less experienced colleagues in planning</p> <p>Able to review and adapt current provision, in order to deliver a high quality, challenging and enjoyable curriculum</p>	<p>Support colleagues to plan and deliver lesson through modelling good practice</p> <p>Take a lead in the development of high quality, challenging and enjoyable curriculum</p>	<p>Support colleagues to plan and deliver lesson through modelling outstanding practice</p> <p>Take a lead in the development of high quality, Challenging and enjoyable curriculum</p>	<p>Support colleagues to plan and deliver lesson through modelling good practice</p> <p>Support colleagues to develop a high quality, personalised, challenging and enjoyable curriculum.</p>
Adapt teaching to respond to the strengths and needs of all pupils	1.5	Teacher is able to respond to the strengths and needs of all pupils	Teacher sets high expectation which inspire, motivate and challenge pupils	Teachers guide pupils to reflect on the progress they have made and their emerging needs with the support of colleagues	These relationships are securely focussed on improving provision for pupils	<p>Teachers are able to reshape task as a result of highly skilled questioning</p> <p>They contribute to the design and provision of an engaging curriculum within the relevant subject area(s). Enabling</p>	<p>Professional relationships with pupils, colleagues and staff lead to excellent class provision</p> <p>They contribute to the design and provision of an engaging curriculum within the relevant</p>	<p>Plays a proactive role in building key stage or departmental teams to improve provision and outcomes</p> <p>They contribute to the design and provision of an engaging</p>	<p>Plays a proactive role in school improvement through addressing whole School priorities identified by SLT</p> <p>They contribute to the design and provision of an engaging</p>	<p>Plays a proactive role in building Schoolwide teams to improve provision and outcomes</p> <p>They contribute to the design and provision of an engaging curriculum within the relevant</p>

		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
						learning to accelerate	subject area(s). Enabling learning to accelerate	curriculum within the relevant subject area(s), enabling learning to accelerate	curriculum within the relevant subject area(s), enabling learning to accelerate	subject area(s), enabling learning to accelerate
Make accurate and productive use of assessment	1.6	<p>Follow all policies. Encourage pupils to engage in dialogue as part of feedback, identifying ways to improve.</p> <p>Encourage support staff to participate in feedback process</p>	<p>Follow all policies. Encourage pupils to engage in dialogue as part of feedback, identifying ways to improve.</p> <p>Encourage support staff to participate in feedback process</p>	<p>Follow all policies. Encourage pupils to engage in dialogue as part of feedback, identifying ways to improve.</p> <p>Encourage support staff participate in feedback process</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participate in feedback process.</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participate in feedback process.</p> <p>Support colleagues with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participate in feedback process.</p> <p>Mentor a colleague with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participates in feedback process.</p> <p>Mentor a colleague with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Ensure support staff participates in feedback process.</p> <p>Mentor a colleague with good practice</p>	<p>Follow all policies. Ensure the quality of feedback and marking is such that pupils are enabled to achieve next steps and make appropriate progress.</p> <p>Develop good practice at whole School level through coaching/whole School INSET</p>

Manage behaviour effectively to ensure a good safe learning environment	1.7	Give clear direction to additional adults in class to manage behaviours to decrease the negative impact on pupils' learning	Give clear direction to additional adults in class to manage behaviours to decrease the negative impact on pupils' learning	Give clear direction to additional adults in class to manage behaviours to decrease the negative impact on pupils' learning	Model behaviour strategies to additional adults Ensure effective communication with additional adults relating to the management of inappropriate behaviours	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and good example, additional adults have greater understanding and high expectations of behaviour	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and good example, additional adults have greater understanding and high expectations of behaviour. Lead and share good practice in behaviour	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and excellent example, additional adults have exemplar expectations of behaviour and understand how to implement agreed behaviour strategies.	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and excellent example, additional adults have exemplar expectations of behaviour and understand how to implement agreed behaviour strategies.	Ensure effective communication with additional adults relating to the management of inappropriate behaviours. Through modelling and excellent example, additional adults have exemplar expectations of behaviour and understand how to implement agreed behaviour strategies.
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		BAND A			BAND B			BAND C		
Professional Area	Relevant Standards	M1	M2	M3	M4	M5	M6	UPS 1	UPS 2	UPS 3
							management of pupils to other colleagues	Lead management training in the School to aid effective transitions	Lead management training in the School to aid effective transitions	Lead management training in the School to aid effective transitions

Fulfil wider professional responsibilities	1.8	Creates a positive productive attitude with class	Creates a positive productive attitude with class	<p>Creates a positive productive attitude with class</p> <p>Contributes to extracurricular activities / whole academy initiative</p> <p>Leads on subject</p>	<p>Creates a positive productive attitude with class</p> <p>Leads extracurricular activities / whole academy initiative</p> <p>Deploys and supervises staff delivering extra – curricular activities.</p> <p>Supports leaders in developing school ethos and achievements.</p>	<p>Creates a positive productive attitude with class</p> <p>Leads extracurricular activities / whole academy initiative</p> <p>Deploys and supervises staff delivering extra – curricular activities.</p> <p>Supports leaders in developing school ethos and achievements.</p>	<p>Researches and develops whole school initiatives.</p> <p>Mentor other teachers to lead classes effectively</p> <p>Have a good understanding of School governance and present regularly.</p>	<p>Develop teams across the whole School and performance manage teaching staff.</p> <p>Lead on School initiatives.</p> <p>Lead a key stage effectively. Develop other teachers in subjects across phases and evaluate data for SLT.</p>	<p>Develop teams across the whole School and performance manages teaching staff.</p> <p>Lead on School initiatives.</p> <p>Lead a key stage effectively. Develop other teachers in subjects across phases and evaluate data for SLT.</p> <p>Lead parent workshops and higher level of involvement in family learning.</p>	<p>Mentor colleagues including middle leaders to develop their teams.</p> <p>Create positive ethos across key stages.</p> <p>Lead across schools and Trust.</p> <p>Contribute to whole School and represent School in wider community.</p> <p>Researching and developing teaching in specialist areas</p> <p>Evaluate data and develop extra-curricular activities throughout the School and demonstrate impact.</p> <p>Lead strategic development of whole School systems and review impact.</p>
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Appendix E: Professional Services Pay Scales 2022/23 and Proposed 2023/24
(Pay values for 2023/24 are based on the final offer made nationally by the NJC
on behalf of employers. Unions have not formally accepted this offer. The final
agreed position will be backdated to employees to 1st September 2023)

Grade	SCP	22/23	23/24
Grade 1	1	20,258	
	2	20,441	22,366
	3	20,812	22,737
Grade 2	4	21,189	23,114
	5	21,575	23,500
	6	21,968	23,893
	7	22,369	24,294
Grade 3	8	22,777	24,702
	9	23,194	25,119
	10	23,620	25,545
	11	24,054	25,979
Grade 4	12	24,496	26,421
	13	24,948	26,873
	14	25,409	27,334
	15	25,878	27,803
	16	26,357	28,282
Grade 5	17	26,845	28,770
	18	27,344	29,269
	19	27,852	29,777
	20	28,371	30,296
	21	28,900	30,825
	22	29,439	31,364
Grade 6	23	30,151	32,076
	24	31,099	33,024
	25	32,020	33,945
	26	32,909	34,834
	27	33,820	35,745
	28	34,723	36,648
Grade 7	29	35,411	37,336
	30	36,298	38,223
	31	37,261	39,186

	32	38,296	40,221
	33	39,493	41,418
Grade 8	34	40,478	42,403
	35	41,496	43,421
	36	42,503	44,428
	37	43,516	45,441
	38	44,539	46,464
Grade 9	39	45,495	47,420
	40	46,549	48,474
	41	47,573	49,498
	42	48,587	50,512
	43	49,590	51,514
Grade 10	44	52,001	54,019
	45	53,253	55,319
	46	54,536	56,652
	47	55,850	58,017
Grade 11	48	57,199	59,418
	49	58,579	60,852
	50	59,995	62,323
	51	61,447	63,831
	52	62,934	65,376
Grade 12	53	64,459	66,960
	54	66,021	68,583
	55	67,623	70,247
	56	69,265	71,952
	57	70,949	73,702
Grade 13	58	72,674	75,494
	59	74,441	77,329
	60	76,254	79,213
	61	78,112	81,143
	62	80,016	83,121